

Corporate Drivers for Net-Positive Ambitions

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Why is biodiversity important to Ørsted?

- The world needs to accelerate the transition to green energy
- Scaling up renewable energy at the pace required will have increased local environmental impacts
- We must continue to find ways to build in balance with nature
- As Ørsted accelerates the build-out of green energy, we will work with a greater number and more diverse set of ecosystems



Our Net-Positive Biodiversity Ambition

Ørsted has set a leading ambition that **all new** renewable energy projects we commission from 2030 onwards should deliver a net positive biodiversity impact, strengthening the green energy build-out in balance with nature

The net-positive ambition is new territory. We don't yet have all the answers, but we have in place a dedicated biodiversity programme.

- **Meaningfully measuring biodiversity impact** in the dynamic ocean environment.
- **Investing more in ambitious biodiversity projects** across the world scientific community can stand behind.
- **Driving forward the international debate** to address the twin of climate and biodiversity goals and do something about it



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The biodiversity mitigation hierarchy



Source: International Union for Conservation of Nature; OECD; The Biodiversity Consultancy

Our impacts on offshore biodiversity can largely be grouped into five key biodiversity features



We have existing experience but need to increase our efforts to meet our ambition

Strategic Compensation vs. Biodiversity Project

What's driving private sector action?

Corporate & ESG

Investor Interest

ESG Reporting Frameworks and Taxonomies

Blue Bonds

Global Policy

Global Biodiversity Framework

Regional Policy

Marine Net Gain

Tender Criteria

Biodiversity Credits

Natural Capital

Regional Policy Drivers

Marine Net Gain

Large offshore infrastructure projects must deliver

Ecology NPF Tenders

Ecology is one of the deciding criteria for project selection (less net-positive, more R&D and mitigation)

Biodiversity Credit Schemes

Nature repair scheme may create a credit market for certain protection measures

Our challenge is to holistically engage biodiversity policy across frameworks like these.

The challenges in achieving our ambition

Understanding our current biodiversity footprint and to measure it

Delivering net positive in dynamic marine ecosystems

Increase in initial investment in highly cost constrained environment

Managing stakeholder expectations and views in multiple markets

Adapting to the changing policy landscape

Potential conflict with other sea users

What's working?

Public or private funding mechanisms

Pooled funds, incorporation into tender criteria Publicly established habitat restoration targets

Developers to meet those targets like funds, loans, bonds, projects and other regional collaborations Visibility on how uplift is being delivered.

Alignment with national, regional and global reporting frameworks

Thank you!

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What is the EU taxonomy?

Legal requirement aimed at addressing greenwashing

Classifies which technologies can be considered sustainable

Requires companies and investors to report which share of their activities or investments are sustainable

EU companies must document whether all activities fulfil the taxonomy criteria – also in non EU counties

Steps to be taxonomy compliant 1. Identify Ørsted's eligible activities are: • Wind • Solar • Storage • Bioenergy • Hydrogen • Hydrogen

To be confirmed aligned, eligible activities must 'pass' three screening filters assessing environmental and social sustainability

Ørsted should report the share of revenue, CAPEX, OPEX,

EBITDA) from taxonomy-aligned activities

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